

North Yorkshire County Council**Audit Committee 22 June 2017****Annual Report on Partnership Governance 2016/17****1.0 Purpose of report**

- 1.1 To report on the governance of partnerships involving the County Council for the financial year 2016/17.

2.0 Background

- 2.1 The aim of the annual report is to enable the Audit Committee to review the effectiveness of partnership governance arrangements throughout the County Council.
- 2.2 Preparation of the annual report also provides a mechanism to assist officers and Executive Members to ensure that partnerships and the resulting commitments are reviewed regularly and that the County Council is only involved with those partnerships which add value to the work of the County Council.
- 2.3 Prior to a commitment being made to any partnership arrangement involving the County Council, approval is required in line with the County Council's Constitution, Financial Procedure Rules and Partnership Working Guidance.
- 2.4 Partnerships are within the scope of the annual report if they are characterised by one or more of the following conditions:
- strategic, in the sense that they will have a significant impact on the direction of services provided, at the level of County Council, Directorate or Community Plan themes and priorities;
 - involve Members on the governing board;
 - involve a financial input from the County Council of £50k a year or more;
 - involve the County Council as accountable body for external grant funding to the partnership; or
 - have a risk assessment arising from the partnership governance work of high or medium.
- 2.5 Appendix 1 lists the 54 partnerships that were within the scope of the annual report as at 31 March 2017 (compared to 55 in the previous annual report). The number and nature of partnerships changes from time to time and, as with all annual reports, the data within the appendix is a snapshot in time.

2.6 The annual report does not cover other arrangements such as outside organisations to which the County Council appoints members, contracts with suppliers, companies in which the County Council is the sole or a significant shareholder, and joint committees with other local authorities.

3.0 Principles for partnership working and key changes during 2016/17

3.1 The key principles for partnership working locally were agreed in 2010 by Local Government North Yorkshire and York (LGNYY):

- the minimum number and simplest of partnership structures, consistent with delivering the required outcomes and statutory requirements;
- a North Yorkshire and York approach to county / sub-regional partnership structures as far as possible, recognising that a degree of pragmatism will be required given the different local authority structures in North Yorkshire and York;
- local partnerships, including shared community engagement arrangements, at the most appropriate local level; and
- the use of task and finish groups to deal with particular issues, rather than standing thematic partnerships or sub-groups.

3.2 LGNYY also agreed that rationalisation of partnership structures is not about stopping partners working together - partnership working should be encouraged, but partnership structures should only exist where they add value and are efficient.

3.3 One partnership has been added to Appendix 1 this year:

- Scarborough, Whitby, Filey Opportunity Area (CYPS) - this partnership is in the early stages of formation and many of the arrangements are still to be determined in discussion with the Department for Education and local partners. Currently the partnership is identified as having a low overall risk rating but this may change depending on the final arrangements.

3.4 Two partnerships, which were included in Appendix 1 last year, have been removed:

- Leeds City Region Housing and Regeneration Board (BES) - now subsumed within the West Yorkshire Combined Authority.
- Yorkshire European Regional Development Fund Local Management Committee (BES) - this provided strategic leadership of the 2007/13 Yorkshire and the Humber ERDF competitiveness programme, which has now ended.

- 3.5 No partnerships are identified as having a high overall risk rating (unchanged since the previous annual report).
- 3.6 19 partnerships are identified as having a medium overall risk rating (compared to 17 in the previous annual report). Two partnerships have newly been identified as having a medium overall risk rating:
- North Eastern Inshore Fisheries and Conservation Authority (BES) - the overall risk rating has increased from low to medium because of the size of the gross contribution from NYCC (a statutory levy rather than a voluntary contribution). In addition the gross contribution from NYCC may have to significantly increase if the purchase of a new boat is agreed by the Authority.
 - Transforming Care (HAS) - the overall risk rating has increased from low to medium because of the changed arrangements in health commissioning due to the dissolution of the Partnership Commissioning Unit and implications for individual care package costs for individuals.
- 3.7 One partnership reported a governance failure during 2016/17 - meetings of the Board of Rail North Ltd have not been quorate. To reduce the risk of this in future the company members have appointed a formal deputy (registered at Companies House) for each company director.
- 3.8 Directors continue to review on an ongoing basis the number of partnership arrangements that officers are actively involved in and to determine their strategic importance and the impact if the partnership were to be dissolved.
- 3.9 In addition, during the preparation of the annual report, Executive Members in conjunction with officers of each Directorate have given consideration to the governance and monitoring arrangements of partnerships relating to the Directorate.
- 3.10 There is a clear national agenda for closer working between the NHS and Social Care. This manifests itself in various ways including the Better Care Fund, Integration Plans and the Health and Wellbeing Board. There are also numerous areas of activity at the more local level where the County Council is seeking to develop better working arrangements with various parts of the NHS. There are numerous cultural and operational issues that will need to be addressed as part of this closer working agenda and it is highly likely that there will be further legislation and direction from Government that will also necessitate change. It is therefore not possible to capture these issues in a single entry within Appendix 1, but it is felt appropriate that the Audit Committee is made aware of the direction of travel. Any partnerships that

materialise in the future will clearly be included within Appendix 1 of future annual reports.

4.0 Arrangements in place to monitor partnerships

- 4.1 Appendix 1 summarises information on the governance and reporting arrangements for each partnership as at 31 March 2017, together with their key achievements for 2016/17 and key issues and priorities for 2017/18.
- 4.2 The wide range of partnerships, and their differing roles, means a 'one size fits all' approach to reporting is neither practical nor appropriate. In this context, reporting arrangements cover:
- key issues, including service issues;
 - any specific issues relating to the management of the partnerships; and
 - routine reporting on financial or other performance, highlighting variances to budgets or performance plans.
- 4.3 All reporting arrangements need to be appropriate and commensurate to the role of the partnership and what it seeks to achieve. The term partnership is used to cover a wide range of different approaches. Some (for example the Children's Trust), are a coming together of partners with separate budgets to jointly plan and align their organisations' activity. Others (for example Supporting People) are a delivery mechanism for joint budgets and joint decisions, where the County Council is the accountable body.
- 4.4 Data from partnership working is included in a range of more general updates, including those submitted to the Executive as part of the Quarterly Performance Monitoring reports. There are some examples of formalised reporting from particular partnerships to the County Council at either Executive, Executive Member or Area Committee level. More often however, the data from partnerships is not readily separated from the more general level of reporting and, in many cases, to do so would result in duplication.
- 4.5 It is essential to ensure that partnership arrangements reflect appropriately the significance of the issues arising in the partnership within the overall framework of the monitoring arrangements involving Members. There is a need to avoid the risk of providing an unnecessarily detailed analysis for relatively small partnership working areas.
- 4.6 The governance arrangements of all partnerships with a high or medium overall risk rating have been reviewed by officers from Legal and Democratic Services to ensure that robust arrangements are in place to protect the interests of the partnership and, in particular, of the County Council. The review considers the written governance documents of the partnership to check that they are fit for purpose. Partnerships with a low overall risk rating

are not reviewed unless there are any exceptional reasons for doing so. If any concerns are identified, officers from Legal and Democratic Services liaise with the lead officer for the partnership concerned to offer advice and support and ensure that appropriate corrective action is taken to rectify the concerns.

- 4.7 Previously there was no policy regarding the frequency of review of governance arrangements of partnerships with a high or medium overall risk rating by officers from Legal and Democratic Services. It has now been agreed that a review should be undertaken within twelve months of a partnership being first rated as having a medium or high overall risk rating, and then repeated every three years for partnerships which continue to have a high overall risk rating and every five years for partnerships which continue to have a medium overall risk rating.

5.0 Recommendations

5.1 It is recommended that the Audit Committee:

- (a) Receives this annual report on partnership governance;
- (b) Notes the arrangements in place to ensure good governance and reporting of partnership activity; and
- (c) Notes the contents of the schedule of partnerships that were within the scope of this report as at 31 March 2017 (Appendix 1).

Neil Irving
Assistant Director (Policy and Partnerships)

6 June 2017

Appendices:

Appendix 1 - Partnerships that were within the scope of this report as at 31 March 2017

Partnership	Lead Directorate	Partnership type: 1. Statutory 2. Instrumental in influencing policy 3. Instrumental in controlling £ and other resources 4. Liaison only	Purpose and role of partnership	Date of last review and action taken as a result	Key achievements 2016/17	Issues and priorities 2017/18	Have there been any governance failures in 2016/17? Yes / No If yes, outline	Membership and governance arrangements of partnership	Link to governance document / terms of reference if published on internet	Annual partnership expenditure and main sources of income	Accountable body	NYCC budget contribution (in addition to officer time)	Which NYCC elected member body does the partnership report to and how often?	NYCC elected member(s) directly involved in partnership and role they play	Any issues (eg decision making, accountability, transparency, key policy areas)? Yes / No If yes, outline	NYCC lead officer	NYCC finance officer	Risk factors (H / M / L)					Overall partnership risk rating High / Medium / Low	Legal Services governance review of high and medium risk partnerships - date last undertaken, summary and any action needed as a result
																		1 Probability of governance failure	2 NYCC objectives	3 NYCC financial	4 NYCC services	5 NYCC reputation		
Strategic sub-regional and regional partnerships																		1	2	3	4	5		
Local Government North Yorkshire and York (LGNYY)	CS	2	To promote effective working between local authorities and to ensure wider local authority representation, collaboration and co operation on a sub-regional basis and effective sub-regional representation at regional and national levels.	2011. Reduced number of specialist boards.	Discussions have primarily focused on a potential devolution deal with government.	Potential devolution deal with government.	No	Leaders of all local authorities and national park authorities. Written terms of reference. East Riding of Yorkshire Council also attend meetings.	www.nypartnerships.org.uk/index.aspx?articleid=16814	No budget; NYCC provides officer time for secretariat.	n/a	No budget.	No routine report to NYCC elected member body, any issues feed in to County Council processes in the usual way.	Cllr Carl Les - member.	No	Richard Flinton	n/a	L	M	L	L	M	L	n/a
NYC Chief Executives Group	CS	2	To provide leadership and coordination across sub-regional partnership structures and public services generally and to advise LGNYC.	2011. Created to support LGNYC; replaced NYSP Executive.	Discussions have primarily focused on a potential devolution deal with government and other countywide strategy issues.	Potential devolution deal with government and other countywide strategy issues.	No	Chief executives of local authorities and key local public sector partners. Written terms of reference. East Riding of Yorkshire Council also attend meetings.	www.nypartnerships.org.uk/index.aspx?articleid=16813	No budget; NYCC provides officer time for secretariat.	n/a	No budget	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	None	No	Richard Flinton	n/a	L	M	L	L	M	L	n/a
North Yorkshire Local Resilience Forum	CS	1	To ensure effective delivery of statutory duties under the Civil Contingencies Act 2004 that need to be developed in a multi-agency environment.	2012 - review by NYLRF members approved new governance structures and role of secretariat.	1. Development and implementation of Response to Major and Critical Incidents and information sharing procedure to provide early warning of incidents. 2. Gold level symposium for partner agency chief and senior officers. 3. Silver and Bronze level training. 4. Ongoing risk assessment against Community Risk Register. 5. Ongoing emergency resilience in the community.	1. Gold, silver and bronze level training. 2. NYLRF strategic priorities reviews to be determined.	No	Multi-agency partnership to carry out statutory duties as defined by the Civil Contingencies Act plus additional legislation. Written governance document.	www.nypartnerships.org.uk/index.aspx?articleid=16828	Secretariat provided by NYCC and funded by partners (£39k). Training & exercise budget funded by partners (varies, around £10k per year).	NYCC	NYCC contribution of £10k towards total cost of £39k for secretariat. Until April 2011 NYCC covered the full cost.	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	None	No	Neil Irving	Michael Leah	L	M	L	M	H	M	April 2017. Governance arrangements are satisfactory.
North Yorkshire Community Safety Partnership	CS	1	The purpose of the CSP is to bring together the responsible authorities, supported by other relevant organisations, to fulfil their statutory responsibilities to work together under the Crime and Disorder Act 1998 (as amended).	Established October 2014.	1. Supporting development of the management of community safety hubs. 2. Reviewed Domestic Homicide Review procedures. 3) developed & implementation of NY CSP Delivery plan. 4) Communications Strategy/Plan.	1. NY CSP Development. 2. Protecting Vulnerable People (Domestic Abuse, Cybercrime, Fraud, Prevent). 3. Evaluation of the Integrated Hubs. 4. Connectivity with other linked partnerships. 5. Communications.	No	Senior officer of key local community safety partners (responsible authorities) and other relevant organisations. NYCC provides the secretariat to the partnership.	www.nypartnerships.org.uk/index.aspx?articleid=16828	No budget; NYCC provides officer time for secretariat.	n/a	No budget.	Corporate & Partnerships Overview and Scrutiny Committee in its role as statutory crime and disorder committee.	None	No	Neil Irving	n/a	L	L	L	L	M	L	n/a
York and North Yorkshire Prevent Strategic Board	CS	2	To provide leadership across the Prevent (counter-terrorism) agenda.	2014. Replaced Prevent Implementation Board.	1. Second Making the link Conference June 2016. 2. Developed multi agency practise guidance "Working with individuals who are vulnerable to extremism". 3. Delivered ideology training to safeguarding practitioners. 4. Trained WRAP facilitators. 6. Coordination and evaluation of the "Stand for it?" productions within NY secondary schools. 7. Supported Channel Panel.	1. Coordinate further delivery of Saltmine productions within NY secondary schools. 2. Professional roadshows and events for communities. 3. Prevent graphic novel. 4. Prevent Peer Review.	No	Officers of key partners. City of York Council provides the secretariat.		No budget.	n/a	No budget.	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	None	No	Neil Irving	n/a	L	L	L	M	M	L	n/a

Partnership	Lead Directorate	Partnership type: 1. Statutory 2. Instrumental in influencing policy 3. Instrumental in controlling £ and other resources 4. Liaison only	Purpose and role of partnership	Date of last review and action taken as a result	Key achievements 2016/17	Issues and priorities 2017/18	Have there been any governance failures in 2016/17? Yes / No If yes, outline	Membership and governance arrangements of partnership	Link to governance document / terms of reference if published on internet	Annual partnership expenditure and main sources of income	Accountable body	NYCC budget contribution (in addition to officer time)	Which NYCC elected member body does the partnership report to and how often?	NYCC elected member(s) directly involved in partnership and role they play	Any issues (eg decision making, accountability, transparency, key policy areas)? Yes / No If yes, outline	NYCC lead officer	NYCC finance officer	Risk factors (H / M / L)					Overall partnership risk rating High / Medium / Low	Legal Services governance review of high and medium risk partnerships - date last undertaken, summary and any action needed as a result
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Superfast North Yorkshire (SFNY)	CS	2, 3	To bring the advantages of superfast broadband to as many businesses and citizens in North Yorkshire with the resources available.	The SFNY Governance Board meets on a regular basis to oversee / manage all aspects of the SFNY project.	Making substantial progress with Phase 2, which is due to complete summer of 2017. Secured funding and made substantial progress with the procurement of Phase 3. Establishment of the Better Broadband Subsidy Scheme.	Completion of Phase 2 by June 2017 (15,000 premises). Secure procurement and commence rollout of Phase 3 (£20.5m).	No	Members and officers of NYCC, representative of Broadband Delivery UK (BDUK).		Phase 1 £26.5m offset by BDUK/ERDF grants. Phase 2 £8m (£5m BDUK/ERDF, £3m NYCC). Project management by NYnet/NYnet 100, £1.6m NYCC. Phase 3 minimum £20.5m secured from BDUK/NYCC/ESIF.	NYCC for BDUK, ESIF and ERDF funding. NYnet is the 'managing agent' for NYCC.	Project costs are borne by NYnet 100. Phase 3 proposed capital funding of £12m from NYCC approved.	Reports to Executive when key decisions are required.	Cllr Don McKenzie (Chair), Cllr Carl Les as Board Member.	Procuring the best possible contract for the Phase 3 investment and considering the approach to the properties left below NGA access.	Gary Fielding	Gary Fielding	L	M	H	M	H	M	April 2017. Procurement, BT contract, grant agreements and programme development managed by NYnet with Legal Services support. Appropriate governance arrangements.
Yorkshire & Humber (Local Authorities) Employers' Association (formerly the Regional Employers Organisation)	CS	4	Member-led partnership of local authorities in Yorkshire and Humber - share information and intelligence and provide a stronger collective voice on national issues in the areas of employee relations and pay and terms and conditions.	New governance arrangements established from April 2015 following dissolution of LGYH.	Met to address pay and workforce issues for authorities, take account of relevant legal developments, shared practice and actions and inputted into national pay negotiations. Ensured authorities are aware of national developments and actions/issues stemming from these.	Both the Regional Employers Committee and the Employers Organisation will continue to ensure local authorities in the region are involved in, informed or and as appropriate, supported in dealing with national and regional workforce issues.	No	All activity governed by individual and collective views of participating local authorities via the reps attending.		EO's core income from its membership's affiliation fees. Total expenditure is greater, but covered from external income.	EO is an independent body, established utilising the legal personality of an Employers' Association.	£6k subscription.	No routine report to NYCC elected member body, any issues arising feeding into County Council processes in the usual way.	Cllr John Blackburn	The 2 EO staff are part of West Yorkshire Pension Fund and if EO disbanded NYCC might be asked to contribute to any pension deficit.	Justine Brooksbank	n/a	L	M	L	L	L	L	n/a
Information sharing protocol	CS	4	Promote data sharing and thus improve service delivery.	Established March 2015.	Agreed and published protocol, and attracted new partners.	To continue to engage all relevant partners to sign up to the protocol.	No	NYCC, NY district councils (excluding Hambleton District Council), City of York Council, NHS CCGs, NHS Foundation Trusts, NY Fire & Rescue Service, NY Police, Veritau Ltd/Veritau North Yorkshire Ltd., housing providers.	www.northyorks.gov.uk/article/30517/Information-sharing	none	none	none	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	None	Gary Fielding	n/a	L	L	L	M	M	L	n/a	
North Yorkshire Older Peoples Forum Plus	CS	4	Quarterly meeting of the North Yorkshire Forum for Older People with NYCC, district councils, NHS and police.	Autumn 2014.	Providing a forum for engagement and consultation with representative forums of older people on issues including Stronger Communities, and adult social care.	Providing a forum for engagement and consultation with representative forums of older people on issues including library reconfiguration, Stronger Communities, and adult social care.	No	Representatives of North Yorkshire Forum for Older People, NYCC, district councils, NHS and police. Written terms of reference. North Yorkshire Forum for Older People provides the secretariat.		No budget	n/a	No budget.	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Some area committee older people champions attend.	No	Neil Irving	n/a	L	L	L	L	L	L	n/a
LGNYY Spatial Planning and Transport Board	BES	2	To provide strategic advice, direction and leadership on spatial planning and transport matters. Enable implementation of the Duty to Cooperate in plan making at a political level.	2016 - review of reporting arrangements and relationship to other LGNYY structures.	Support implementation of Duty to Cooperate in local plan-making.	To meet quarterly - direction to be provided by YNER Heads of Planning and Directors of Development.	No (but infrequency of meetings addressed by review of reporting arrangements)	One Cllr from each local authority. Written terms of reference. Secretariat function provided by City of York Council.		No allocated budget. No income streams identified to date. Secretariat function provided by City of York Council.	n/a	Officer time only.	No routine report to NYCC elected member body, but regular report to LGNYY, with any issues arising feeding in to County Council processes in the usual way.	Cllr Chris Metcalfe - member.	No	David Bowe / Carl Bunnage	n/a	L	L	L	L	L	L	n/a

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LGNYY Housing Board	BES / HAS	2, 3	Identifying and responding to key housing issues; agreeing and managing the delivery of strategic housing investment priorities; undertaking sub regional research; and encouraging both innovative and consistent sub regional working across North Yorkshire.	2016 - adding membership of ERYC and representation from private developer sector and Registered Providers (Housing Associations).	Implementation and performance management of ambitions in YNYER Housing Strategy. Delivery of 4,633 new homes including 659 affordable homes (175 through Rural Housing Enabler programme). Monitoring of delivery across all tenures, securing external funding to support delivery from HCA and Community Housing Fund.	Support increased level and pace of delivery of housing across all tenures. Maintain delivery of rural affordable housing through the Rural Housing Enablers programme and secure its sustainable future.	No	One Cllr from local authority and reps of key partners. Written terms of reference.	www.nycyehousing.co.uk/housing-board	Circa £160k pa (partnership costs plus rural housing enablers programme). Partnership posts funded by LA and YNYER LEP (£8K contributions; RHE programme funded by LAs / Registered Provider / Leeds City Region / NYCC.	Hambleton District Council, including employer of partnership staff.	£6.5k contribution from Public Health budget per year 2015/16 to 2018/19 towards Rural Housing Enablers Programme and Housing Strategy Manager post.	No routine report to NYCC elected member body but regular report to LGNYY, with any issues arising feeding in to County Council processes in the usual way.	Cllr Chris Metcalfe - member.	No	Carl Bunnage (BES) / Dale Owens HAS)	Michael Leah	L M L M L	L	n/a
York, North Yorkshire & East Riding Local Enterprise Partnership	BES	2	The primary role of the LEP is provide strategic leadership to maximise the economic growth and job creation across York, North Yorkshire & East Riding. It is a public private partnership and its remit covers Business Growth, Skills and Infrastructure.	Partnership Assessment was completed in March 2013. LEPs are core to the government growth agenda and integral part of discussions surrounding devolution.	£21.3m Growth Deal investment delivered on budget, on time. 4000 small businesses supported. 20 Schools Implementing Quality Assured Careers Advice. 39 Schools engaged in Careers & Enterprise Advice. Apprenticeship Strategy launched.	Continued Implementation of Growth Deal. Delivery of ESIF Projects and allocation of outstanding funding. Strategic response to Brexit & Industrial Strategy. Support devolution developments.	No	Main LEP Board - Business led partnership (9 business reps, 6 local authority reps). Written governance document. Skills & Infrastructure Programme Boards below LEP Board.	www.businessinspiredgrowth.com/about-the-lep/	NYCC £204k, City of York £40.5k, East Riding £60.75k, 7 x Districts £20.25k, total £447k. BIS Funding £500k. Investment Funds including: Growing Places Fund (£9.4m) (to be used as a revolving fund).	NYCC	The Council's Economic & Partnership Unit has a NYCC budget of £204k and staff in the unit provide support to the LEP.	No routine report to NYCC elected member body, although any issues requiring decisions or reports will be fed in through normal processes.	Cllr Carl Les	No	James Farrar	Michael Leah	L H L H L H	M	November 2014. Veritau audit completed. Written constitution in place. Revised assurance framework signed off by NYCC S151 Officer annually in February.
Leeds City Region Local Enterprise Partnership	BES	2	To direct LCR policy in relation to economic development, transport, skills and infrastructure. On-going engagement continues, with the NYCC Leader maintaining a position on the LCR LEP Board. Primarily focused on transport and infrastructure. Potential risk through City Deal and plans for pooling of monies.	None undertaken.	1. Refresh of LCR Strategic Economic Plan. 2. Establishment of LCR (M1/M62 corridor) Enterprise Zone. With the devolution agenda, NYCC focus has been very much on YNYER LEP.	Deliver and implement refreshed LCR Strategic Economic Plan to accelerate growth; create a further £5.2bn in economic output and create an additional 62,000 jobs with focus on: supporting growing businesses; skills and jobs; resource efficiency; and infrastructure for growth.	No	Business led partnership (business reps and local authority reps, including NYCC rep). Written governance document.	www.the-lep.com/about-governance-and-funding/	Circa £36m Growing Places Fund. Circa £1.4b City Deal (TBC). Circa £500m Infrastructure Fund (TBC).	Leeds City Council	Officer time only	No routine report to NYCC elected member body, although any issues requiring decisions or reports will be fed in through normal processes.	Cllr Carl Les	Need to monitor impact of West Yorkshire Combined Authority.	James Farrar	n/a	M M L L M M	M	May 2014. NYCC not accountable body for LEP and essentially devotes time of members and officers to partnership working. Appropriate governance arrangements.
Leeds City Region Leaders Board	BES	2	To direct LCR policy and lead decision making in relation to housing, transport, and planning matters.	Unknown.	With the devolution agenda the focus has been very much on YNYER. However key LCR achievement 2016/17 has been the refreshing of the LCR SEP.	Deliver and implement refreshed LCR Strategic Economic Plan to accelerate growth; create a further £5.2bn in economic output and create an additional 62,000 jobs with focus on: supporting growing businesses; skills and jobs; resource efficiency; and infrastructure for growth.	No	Local Authority Leaders. Written governance document.		Circa £1.6m expenditure. Primarily funded by LA subscriptions and Government grant.	Leeds City Council	£37,428 contribution to LCR (2016/17). Contribution 2017/18 to be confirmed but anticipated to be similar.	No routine report to NYCC elected member body but regular report to LGNYY, with any issues arising feeding in to County Council processes in the usual way.	Cllr Carl Les	No	David Bowe / Carl Bunnage	Michael Leah	L L L L M L	L	n/a
Local strategic and community safety partnerships																				
Craven Local Delivery Team	CS	2, 3	Bring together operational managers of responsible authorities and others to ensure the delivery of the NYCSP Plan in the district; protect communities from crime and disorder and help people feel safer; deal with local community safety issues; assess local crime and disorder priorities and consult partners and the local community about how to deal with them.	First meeting January 2015.	Campaigns on dangers of driving whilst using a mobile phone and danger of parking outside schools. Country watch initiative. Multi-Agency Problem Solving Group meetings (MAPS). Continue to identify any vulnerable individuals/communities in Craven, especially where anti-social behaviour is a factor. Now encompasses the PREVENT agenda and Business Crime Reduction Partnership.	Domestic abuse Road safety Serious and Organised Crime Drugs and Alcohol Anti-social Behaviour Reducing Reoffending	No.	Senior reps (members and officers) of key local community safety partners. Written governance document.		Craven District Council provides £10k to the partnership. Other income is from the PCC to be spent on projects/project delivery	Craven District Council	None	Craven Area Committee - annually.	No	Neil Irving	n/a		L L L L M L	L	n/a

Partnership	Lead Directorate	Partnership type: 1. Statutory 2. Instrumental in influencing policy 3. Instrumental in controlling £ and other resources 4. Liaison only	Purpose and role of partnership	Date of last review and action taken as a result	Key achievements 2016/17	Issues and priorities 2017/18	Have there been any governance failures in 2016/17? Yes / No If yes, outline	Membership and governance arrangements of partnership	Link to governance document / terms of reference if published on internet	Annual partnership expenditure and main sources of income	Accountable body	NYCC budget contribution (in addition to officer time)	Which NYCC elected member body does the partnership report to and how often?	NYCC elected member(s) directly involved in partnership and role they play	Any issues (eg decision making, accountability, transparency, key policy areas)? Yes / No If yes, outline	NYCC lead officer	NYCC finance officer	Risk factors (H / M / L)					Overall partnership risk rating High / Medium / Low	Legal Services governance review of high and medium risk partnerships - date last undertaken, summary and any action needed as a result
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Hambleton Local Delivery Team	CS	2, 3	Bring together operational managers of responsible authorities and others to ensure the delivery of the NYCSP Plan in the district; protect communities from crime and disorder and help people feel safer; deal with local community safety issues; assess local crime and disorder priorities and consult partners and the local community about how to deal with them.	First meeting October 2014.	Development and use of new ASB powers with partners as part of the multi agency problem solving process. Introduction of Traffic Bureau processes into Road Safety Speed Matrix meeting. Delivered projects to respond to emerging trends and issues as well as supporting local organisations to provide required services. Delivered WRAP training sessions. Development of Northallerton Street Angels project.	Domestic abuse Road safety Serious and Organised Crime Drugs and Alcohol Anti-social Behaviour Reducing Reoffending	No	Senior reps (members and officers) of key local community safety partners. Written governance document.		Hambleton District Council covers incidental costs and partnership support. In addition it has provided a one-off allocation of £20k to the partnership. Other income is from the PCC to be spent on projects/project delivery	Hambleton District Council	None	County Committee for Hambleton - annually	Cllr Heather Moorhouse	No	Neil Irving	n/a	L	L	L	M	L	n/a	
Harrogate District Community Safety Group	CS	2, 3	Bring together operational managers of responsible authorities and others to ensure the delivery of the NYCSP Plan in the district; protect communities from crime and disorder and help people feel safer; deal with local community safety issues; assess local crime and disorder priorities and consult partners and the local community about how to deal with them.	First meeting January 2014.	Introduction of VEMT process. Awareness raising re CSE and programme within schools. Continued problem solving work involving young people. Business Crime re-accreditation with distinction.	Domestic abuse Road safety Serious and Organised Crime Drugs and Alcohol Anti-social Behaviour Reducing Reoffending	No	Senior reps (officers) of key local public sector partners. Written terms of reference.		Harrogate Borough Council covers incidental costs and partnership support (£10k). Also 1.75 FTE. Other income is from the PCC to be spent on projects/project delivery.	Harrogate Borough Council	None	County Area Committee for the Harrogate District - annually	Cllr Cliff Trotter	No	Neil Irving	n/a	L	L	L	M	L	n/a	
Harrogate District Public Services Leadership Board	CS	2, 3	To lead and support the design and delivery of quality services that are efficient, innovative and reflect the specific needs and priorities of our local communities; ensuring better outcomes and improving the lives of local people.	Terms of reference reviewed February 2016.	Credit Union launched October 2015. Financial Inclusion Strategy and Welfare Reform Action plan agreed. Community directory project. New Care Models Programme - pilot local integrated team to serve Knaresborough, Boroughbridge and Green Hammerton.	Employment & Skills; Financial & Social Inclusion; Health & Wellbeing; and Sustainable Public Service provision across the Harrogate District.	No	Officers of local agencies. Written governance document.	www.harrogate.gov.uk/info/20124/partnership_working/319/partnerships	Harrogate Borough Council covers incidental costs and partnership support.	Harrogate Borough Council	None	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	No	Neil Irving	n/a	L	L	L	M	L	n/a		
Richmondshire Local Delivery Team	CS	2, 3	Bring together operational managers of responsible authorities and others to ensure the delivery of the NYCSP Plan in the district; protect communities from crime and disorder and help people feel safer; deal with local community safety issues; assess local crime and disorder priorities and consult partners and the local community about how to deal with them.	First meeting October 2014.	Development and use of new ASB powers with partners. Introduction of Traffic Bureau processes into Road Safety Speed Matrix meeting. Delivered WRAP training sessions. Developed and delivered Being OK programme with identified young people. Facilitated CSE training for partners and businesses.	Domestic abuse Road safety Serious and Organised Crime Drugs and Alcohol Anti-social Behaviour Reducing Reoffending	No	Senior reps (members and officers) of key local community safety partners. Written governance document.		Richmondshire District Council covers incidental costs and partnership support. Other income is from the PCC to be spent on projects/project delivery.	Richmondshire District Council	No budget.	Richmondshire Area Committee - annually.	Cllr Michael Heseltine (to December 2016)	No	Neil Irving	n/a	L	L	L	M	L	n/a	
Ryedale Local Delivery Team	CS	2, 3	Bring together operational managers of responsible authorities and others to ensure the delivery of the NYCSP Plan in the district; protect communities from crime and disorder and help people feel safer; deal with local community safety issues; assess local crime and disorder priorities and consult partners and the local community about how to deal with them.	First meeting Spring 2015.	Monthly Multi Agency Tasking Meetings attended by key partners.	Domestic abuse Road safety Serious and Organised Crime Drugs and Alcohol Anti-social Behaviour Reducing Reoffending	No	Senior reps (members and officers) of key local partners. Written governance document.		Ryedale District Council covers incidental costs and partnership support. Other income is from the PCC to be spent on projects/project delivery.	Ryedale District Council	None	Ryedale Area Committee - annually.	Cllr Val Arnold	No	Neil Irving	n/a	L	L	L	M	L	n/a	

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Local Public Service Executive (Scarborough district) (includes Local Delivery Team function)	CS	2, 3	Identify opportunities to reduce costs of service delivery by removing waste and duplication; sharing overheads and support services and rationalising estate and assets. Identify key emerging issues for the Borough and negotiate changes to services and service delivery models which might better deliver outcomes for people.	October 2015	Development of Community Wellbeing Hubs (x3). Development and expansion of Community Impact Team. Review of Multi-Agency Problem Solving Arrangements.	Successful delivery of Community Well being Hubs (and extension of the programme). Formal evaluation of the Community Impact Team. Closer working re. shared assets and estates. Support for the Ambitions for Health programme.	No	Senior reps (officers) of key local public sector partners. Written terms of reference. Chaired by SBC Cabinet Member.		Scarborough Borough Council covers incidental costs and partnership support.	Scarborough Borough Council	None	Yorkshire Coast and Moors County Area Committee in respect of community safety issues - annually.	None	No	Neil Irving	n/a	L	L	L	L	M	L	n/a
Selby District Local Delivery Team	CS	2, 3	Bring together operational managers of responsible authorities and others to ensure the delivery of the NYCSP Plan in the district; protect communities from crime and disorder and help people feel safer; deal with local community safety issues; assess local crime and disorder priorities and consult partners and the local community about how to deal with them.	Review in September 2015 - now Strategic LDT group meeting every two months and wider LDT group meeting every six months.	Supported the development of Integrated Hub. Undertook campaign to raise awareness of Hate Crime.	Priorities for 2016/17 are Prevent, reducing crime and antisocial behaviour, reducing the fear of crime and antisocial behaviour, making our town centres a place where people want to visit and stay, supporting young people who are at risk of being drawn into crime and antisocial behaviour, supporting the development of the Safer Selby Hub.	No	Senior reps (members and officers) of key local community safety partners. Written governance document.		Selby District Council covers incidental costs and partnership support. Other income is from the PCC to be spent on projects/project delivery	Selby District Council	None	Selby Area Committee - annually.	Cllr Steve Shaw-Wright	No	Neil Irving	n/a	L	L	L	L	M	L	n/a
BES																								
Local Access Forum	BES	1	The County Council is required to set up and convene a LAF by Statute (CRoW Act 2000).	Review of the governance in July 2015, culminated in recruitment exercise and reconstitution of the LAF in December 2015.	Responded to District Council Local Development Plans and NYCC Joint Minerals and Waste Plan. Actively responding to District and County planning applications with nominated LAF member for each District. Attend Regional LAF. Influenced NYCC practice in relation to use of volunteers. Commented on Countryside Access Service review and maintenance prioritisation consultation.	Continuation of current arrangements and provision of strategic advice on access matters affecting NYCC's Countryside Access and Highways Services.	No	LAF purpose set out in statute with agreed terms of reference.	www.naturalengland.org.uk/ourwork/access/laf/	No budget; NYCC provides officer time for secretariat.	NYCC	No budget - costs are officer time, admin support and meeting rooms.	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Cllr John Fort, Cllr Robert Heseltine, Cllr David Jeffels - members	No	Ian Kelly	Michael Leah	L	M	L	L	M	L	n/a
E Crime Project	BES	2, 3	NYCC & City of York Council to deliver the national E-Crime sub project 1 in order to undertake E-Crime enforcement and to also co-ordinate national enforcement activity.	Review undertaken during 2016. No further action required.	Preliminary work for four major 'Copycat Website' trials in 2017/18 completed and legal challenges successfully challenged.	To successfully prosecute the four 'Copycat Website' trials. Total Crown Court time listed for the four trials is 48 weeks. 16 defendants and over 900 witnesses. Total consumer detriment over £54m.	No	Back to Back agreement in place between NYCC & CYC.		Projected outturn for 2016/17 for sub-project 1 is £616k, funded by central government direct grant.	NYCC	Grant funded (circa £0.6m p.a. for set up with conditions). Grant is subject to audit. NYCC contribution of officer time.	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	No	Mike Andrews	Michael Leah	L	L	H	L	H	M	April 2017. No concerns noted.	
North Yorkshire, York and North York Moors Minerals and Waste Plan	BES	1, 2	Production of joint mineral and waste local plan (development plan document).	On-going	Progression of Plan from Preferred Options to Publication stage.	Submission of Plan for Examination in Public early/mid 2017.	No	Officer steering group. NYCC informal member input via the MWDF member working group and new Joint Member Working Group. Executive member/Executive sign-off at key project stages.		Estimated at circa £90k.	No official Accountable Body - joint responsibility, although NYCC would typically take lead role.	TBC - Indicative up to £50k	Informal reporting to MWDF member working group and new Joint Member Working Group. Executive member/Executive sign off at key project stages.	Cllr Chris Metcalfe (planning portfolio holder); Chairman of MWDF member working group)	No	Rob Smith	Michael Leah	L	M	L	M	M	L	n/a

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York & North Yorkshire Waste Partnership	BES	2, 3	Delivering efficient waste management services that are in the best interests of the council tax payers of York & North Yorkshire - annual cost (value) of waste management in the sub-region (Inc. Yorwaste) is circa £80M. Continue to ensure delivery and review of joint waste strategy 'Lets talk less rubbish'.	Full review completed during 2011/12 and new structure put in place from April 2012.	Progress made on project to look at a harmonised collection system across the partnership area.	Complete harmonisation project. City of York Council to host Partnership Manager and assume accountable body status.	No	Portfolio holders for waste management at each of the partner authorities; overarching governance through LGNY. No formal governance document however there is a Statement of Agreed Principles (SOAP).	www.letstalklesrubbish.com/index.aspx?articleid=17204	Base budget is £64.5k. Made up of £36k districts / CYC contributions + £28.5k NYCC.	NYCC	£28.5k. NYCC acts as banker for Partnerships funds and is the financially accountable body for the Partnership.	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	None	No	Tony Norris	Michael Leah	L	L	L	H	M	April 2017. Ultimate governance through LGNY. Effective financial control. Detailed and clear strategy recorded and being adhered to. No concerns noted.	
95 Alive Road Safety Partnership	BES	2, 3	The Partnership seeks to make travelling in York and North Yorkshire safer, and act in a way that inspires the trust and confidence necessary to make people feel safer too. The role of the partnership is to develop, implement and oversee the strategies to deliver the vision.	A revised Governance framework was approved by the 95 Alive Steering Group in November 2014. The strategy is reviewed on an annual basis.	Delivery of Partnership Action Plan, partly funded by PCC surplus camera enforcement funds. Delivery of revised York & North Yorkshire Speed Management Protocol (SMP). Development of joint partnership funding bid for 2017/18 Partnership Action Plan with PCC Funding. Undertaken to develop new Partnership Road Safety Strategy. Upgraded partnership website.	Deliver 2017/18 Partnership Action Plan. Further develop delivery of SMP coordinated with NYP roll out of Community Speed Watch volunteer programme. Cyclist safety programmes to be prioritised. Review bikeability training scheme. Review of public health funded programmes.	No	Lead partners - NYCC, North Yorkshire Police, Fire & Rescue, City of York, Highways Agency, Public Health. Supporting partners - local community safety partnerships. Written governance document.		Each partner agency provides staff resource as contribution for service delivery etc. Police & Crime Commissioner £102k from surplus speed awareness course fees will be made available in 2017/18 for road safety programmes.	NYCC	NYCC fund officer time. NYCC Road Safety & Travel Awareness budget and Public Health budget closely allied to aims and delivery; total of £450k for staffing, resources and programme delivery.	Annual report to each Area Committee and to Overview & Scrutiny Committee. In addition, reports to BES Executive Members on an ad hoc basis.	None	No	Fiona Ancell	Michael Leah	M	M	M	M	M	April 2017. Signed memorandum of understanding to govern partnership. No concerns noted.	
North Yorkshire Timber Freight Quality Partnership	BES	4	Support the contribution of the forestry and timber industries to the North Yorkshire economy by ensuring that timber industries can access the timber resource whilst seeking to minimise the impact on the public road network, on local communities and on the environment.	None undertaken.	Continued communications between forestry industry and County Council. Updated online Timber Routes Map.	Maintain open lines of communication between NYCC and forestry industry. Update online Timber Routes Map. Explore external funding opportunities to support timber transport.	No	Independent Chair Jeremy Walker. Attendance by Executive Member for Highways and Transportation, Senior officers from BES, timber hauliers, forest owners and agents. Written governance document.	timbertransportforum.org.uk/groups/north-yorkshire	Expenditure outlined in NYCC budget contribution.	NYCC	Officer time plus hire of venue for meetings (annual cost circa £170), honorarium for Chair (approx. £400 plus limited expenses). Contribution circa £500 per year towards national timber routes map.	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Cllr Don Mackenzie - member.	No	Victoria Hutchinson / Andrew Bainbridge	Michael Leah	L	L	L	L	L	n/a	
Settle Area Freight Quality Partnership	BES	4	To provide an opportunity to develop a partnership approach to dealing with issues related to HGV traffic through the Settle Area and to utilise this partnership approach reach voluntary workable solutions through consensus and concession.	None undertaken.	No meeting held in 2016/17, but communication lines still open between quarries / haulage industry and County Council.	Maintain open lines of communication between NYCC and quarrying / haulage industry.	No	Chair Cllr Richard Welch. Attendance by officers from NYCC BES H&T, parish council representatives and quarry managers. Written governance document.	www.nypartnerships.org.uk/index.aspx?articleid=21234	£90	NYCC	Officer time. Annual expenditure limited to hire of hall for meetings (usually 1 meeting each year, cost of hire circa £60 per meeting).	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Cllr Richard Welch - chair.	No	Ken Martin	Michael Leah	L	L	L	L	L	n/a	
Forest of Bowland AONB JAC	BES	1, 3	AONBs were established in accordance with the National Parks and Access to the Countryside Act of 1949 and the Countryside and Rights of Way Act 2000. The statutory purpose of AONBs is to conserve and enhance the natural beauty of their area. NYCC is a relevant authority in legislation.	03/11/2016 Joint Advisory Committee meeting and review. Partnership funding and Management Plan actions agreed.	Delivery of AONB environmental enhancement and improvement projects. Delivery of tourism and walking projects centred on railway stations, AONB guide and website promoting local businesses and FOB festivals, PROW improvements and maintenance work with NYCC, meadow project with farmers and community groups, grant to local sports club.	Delivery of AONB environmental enhancement and improvement projects. Dementia Friendly project delivering supported visits via rail to local farm, continue working with NYCC PROW team to improve promoted AONB routes, planning and development seminar on AONB matters, work with NY&Y Local Nature Partnership to extend and link up priority habitat within AONB.	No	Memorandum of understanding - JAC includes one NYCC elected member. There is also an Officers Steering Group.		Around £356k. 75% funding from Defra. Other contributions from Lancashire CC and 6 district councils. DEFRA funding confirmed until March 2020.	Lancashire County Council	£5,430 a year. NYCC reduced the financial contributions by 20% in 16/17.	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Cllr Richard Welch - member.	No	Liz Small	Michael Leah	L	L	L	L	L	n/a	

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Nidderdale AONB JAC	BES	1, 3	AONBs were established in accordance with the National Parks and Access to the Countryside Act 1949 and the Countryside and Rights of Way Act 2000. The statutory purpose of AONBs is to conserve and enhance the natural beauty of their area. NYCC is a relevant authority in legislation.	10/11/2016 Joint Advisory Committee AGM. Partnership funding and annual work plan agreed.	Delivery of AONB environmental enhancement and improvement projects. Awarded £350K HLF 'Wild Watch' grant. Obtained facilitation grant for Upper Nidderdale. Catchment sensitive farming projects. NiddFest2016. Tour de Yorkshire cycle race programme. New tourist information point (Toft Gate).	Delivery of AONB environmental enhancement and improvement projects. Targets include development of £3million HLF bid for River Skell; restoration of Wath Mill; hay meadow restoration Washburn Valley; Dark Skies Tourism Festival.	No	Memorandum of understanding - JAC including three NYCC elected Members.		£473,220. 75% funding from Defra. Other contributions from Harrogate BC. DEFRA funding has been confirmed until March 2020.	Harrogate Borough Council	£14,800 a year. NYCC reduced the financial contributions by 20% in 16/17.	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Cllr Mike Harrison, Cllr John Fort and Cllr Margaret Atkinson - members.	No	Liz Small	Michael Leah	L	L	L	L	L	L	n/a
Howardian Hills AONB JAC	BES	1, 3	AONBs were established in accordance with the National Parks and Access to the Countryside Act of 1949 and the Countryside and Rights of Way Act 2000. The statutory purpose of AONBs is to conserve and enhance the natural beauty of their area. NYCC is a relevant authority in legislation.	10/11/2016 Joint Advisory Committee meeting. Partnership funding agreed for 2017-18. Annual work plan for 2016/17 agreed April 2016.	Delivery of AONB environmental enhancement and improvement projects. Key achievements include delivery of Year 2 of the Monuments Management Scheme, with 49 management operations carried out; control of Himalayan balsam; participating in River Rye HLF Landscape Partnership bid.	Delivery of AONB environmental enhancement and improvement projects. Key targets include delivery of Year 3 of the Monument Management Scheme; assistance with development phase of RYEVitalise project.	No	JAC includes two NYCC elected Members. Also Officers Steering Group.		£195,000. 75% funding from Defra. Other contributions from Ryedale and Hambleton DCs, Historic England. DEFRA funding has been confirmed until March 2020.	NYCC	£30,300. NYCC reduced the financial contributions by 20% in 16/17.	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Cllr Clare Wood and Cllr Caroline Patmore - JAC members.	No	Liz Small	Michael Leah	L	L	L	L	L	L	n/a
North Yorkshire and York Local Nature Partnership	BES	2, 3	To drive positive change in North Yorkshire and York's natural environment, taking a strategic view of opportunities linking benefits of environment, people and the economy. LNP strategy provides context for delivery. The intent to establish LNPs was announced in the 2011 Natural Environment White Paper and NPPF.	07/12/2016 Review of LNP Board meeting. LNP Strategy formally adopted June 2014.	Review of LNP strategic projects and direction by Board. New Chair appointed. 2 year LNP Development officer employed shared jointly with East Riding & Hull LNP. Priorities centre on development of environmental projects to underpin Economic Growth, Rural Economy and Health.	Development, facilitation, funding and delivery of LNP Board Priorities in coordination with LEP: Landscape Scale projects including River Catchment Partnership Projects, Data and Network development including Natural Capital Mapping, Development of Nature and Tourism projects, Coordination and Communication of Environmental Information across LNP area.	No	Senior officers of key local partners. Terms of Reference Document 2014.		£37,000 a year partnership spend on 2 year 0.5fte fixed term LNP Development Officer commenced 01/09/16. 2 year post funded by NYCC, North York Moors National Park and Howardian Hills AONB.	East Riding of Yorkshire Council (for LNP Development Officer post).	No direct contribution on an on-going basis. Provision of office for LNP Development Officer.	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	None	Liz Small	Michael Leah	L	L	L	L	L	L	n/a	
North Eastern Inshore Fisheries and Conservation Authority (NEIFCA)	BES	1, 2, 3	Marine & Coastal Access Act 2009 - duty to champion & manage a sustainable marine environment & inshore fisheries. The partnership has a membership of 30 individuals including 13 local authority Members from 11 coastal local authorities (between Tyne & NE Lincolnshire).	01/12/2016 review of management activities at quarterly meeting	Support of Filey Brigg SPA conservation measures. Enforcement activity on non-compliant fishing gear, vessels, premises. Monitoring of dredging activity, shellfish surveys. Work to source funding to replace NE IFCA's main patrol vessel. Development of North East Marine Plan with Marine Management Organisation (MMO). Completion of marine bio-diversity research surveys.	To continue to support the conservation and improvement of the Filey Brigg SPA. Enforcement and inspection activities to continue.	No	Reps from the 11 coastal Local Authorities, 14 members appointed by Marine Management Organisation and 1 member appointed by each of Marine Management Organisation, Environment Agency and Natural England.	www.ne-ifca.gov.uk/about-us/our-members	£1,031,275 (15/16). Other funding from the other coastal Local Authorities.	East Riding of Yorkshire Council	£258,266 (£54,900 of which is received as a grant from Defra).	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Cllr David Chance & Cllr Tony Randerson - members.	NYCC tied into three year fixed levy. NYCC proportion of total levy is 22.2%. NYCC Member representation is 2. Defra currently provides a grant of £54,900 but this is not guaranteed to continue.	Liz Small	Michael Leah	L	L	H	L	L	M	April 2017. Clear constitution to formalise governance arrangements. Bring kept under review - last updated April 2016. Arrangements in constitution appear robust.
Welcome to Yorkshire (W2Y)	BES	2	NYCC contribute to W2Y as part of support for tourism in the region.	September 2011	New Website. Bike Hub & Bike Libraries in NY. Rural Tourism Campaign. Tour de Yorkshire race.	Market Town Campaign. Cultural Tourism - Yorkshire Festival. Tour de Yorkshire Cuisine tour. Food & Drink Promotion - NY food festivals, marketing campaigns etc. Development of cycle tourism. Tour de Yorkshire race.	No	Public / private partnership. Written governance document.		Turnover in 2016/17 £4.1m. LA subs £452k.	W2Y	£84k	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	None	Future finding contributions / arrangements.	David Bowe	Michael Leah	M	L	M	L	M	M	April 2017. Limited company. Accounts up to date. Robust governance. No concerns noted. Review governance arrangements in 2017/18 because of greater importance in reputation.

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North Yorkshire Cleveland Coastal Forum	BES	3	To promote Heritage Coast for economy, tourism, natural beauty and enjoyment. 5 year Heritage Coastal Strategy.	Annual Exec meeting on 25/3/2014. Five year coastal forum strategy reviewed. Officer Project meeting 01/2016.	Circulation of information relating to coastal matters between partners. Support of HLF Landscape Partnership Bid covering Saltburn to Sandsend.	Restructure of Coastal Forum by SBC with new priorities for coastal conservation and developments to be decided. Continued support for HLF Landscape Partnership bid Saltburn to Sandsend.	No	Member representation from NYCC, North York Moors NPA, Redcar & Cleveland BC, Scarborough BC. Written terms of reference agreed in 2005 and not updated since.		£37,000	North York Moors NPA	£500	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Cllr David Chance, Cllr David Jeffels and Cllr Joe Plant - members.	No	Liz Small	Michael Leah	L	L	L	L	L	L	n/a
North Yorkshire Flood Risk Partnership	BES	2	To coordinate and lead sub-regional activity aimed at reducing and managing flood risk.	April 2013	Support to the delivery of the RFCC capital programme. Strategic planning for Flood Risk.	Support to the delivery of the RFCC capital programme. Strategic planning for Flood Risk.	No	Member body with reps from Yorkshire Regional Flood & Coastal Committee, NYCC, City of York Council, Yorkshire Water, Environment Agency, and Internal Drainage Board core members. Written terms of reference - no formal decision making functions.		No budget	n/a	Officer time only	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Cllr D Jeffels - member	No	Emily Mellalieu	Michael Leah	L	M	L	L	M	L	n/a
Rail North Ltd (RNL)	BES	2, 3	Strategic leadership for the development of Rail Strategy and priorities for Rail in the North of England. Development and management of Transpennine and Northern franchises.	Members Agreement approved for signature January 2016.	Formal Governance arrangements established and working well; successfully introduced the new franchises from April 2016; working to establish a priority investment portfolio for Control Period 6 and to influence the Initial Industry Advice to the Secretary of State.	Manage delivery of ambitious Northern and Transpennine rail franchises; gain competence and confidence of Government and stakeholders; set out proposals for 'local' (north of England) railway investment. Prepare for smooth introduction of franchise improvements from Dec 2017 and transformational change from December 2019. Intention to merge Rail North and Transport for the North (TfN) when TfN achieves sub-national transport body status.	Yes - RNL board not been quorate: mitigation each director will also have a formal deputy registered at companies house. NY deputy is Cllr Don Mackenzie.	An Association comprising Leaders from all 29 North of England LTAs representing the 5 northern City Region Combined Authorities, Unitary and two tier Authorities. The Association is supported by a Board of Directors (Rail North Ltd) of 11 'sector' representative Leaders (or nominated member reps).		Agreed annually by the Association. RNL board approved a 2017/18 budget of £647k which includes a recommendation to increase member contributions to £74k.	Accountability ultimately rests with DfT, although ambition for the Association is for the devolution of the Rail franchising powers and budget to Rail North Ltd.	£2,362 for 2017/18	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Cllr Chris Metcalfe - member on the Association and Director on the board of Rail North Ltd. Cllr Don Mackenzie is substitute / deputy.	No	David Bowe / John Laking	Michael Leah	L	L	L	L	L	L	n/a
Transport for the North (TfN)	BES	1, 2, 3	Strategic Leadership for long term planning, development and implementation of Northern Transport Prospectus.	Formal governance arrangements still being finalised; statutory body provision is progressing through parliament and expected to be achieved in 2017/18.	Further development of the Northern Transport Strategy and the publication in March 2016 of the Spring Report.	Formalise Governance; continue to develop Road, Rail, Freight, Ports and Smart Ticketing strategies.	No	West Yorkshire, Liverpool, Sheffield, Tees Valley, North East combined authorities, NYCC, Hull, Transport for Greater Manchester, Lancashire CC, Cumbria CC, Cheshire and Warrington, Network Rail, Highways England, Department for Transport.		£10m annually agreed and provided by HMT.	At present a Partnership Board, but following statutory body status will be the Statutory Body.	None	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Cllr Carl Les and / or Cllr Chris Metcalfe.	No	David Bowe / Andrew Bainbridge	Michael Leah	L	M	L	L	L	L	n/a
York, North Yorkshire and East Riding LEP Area European Structural and Investment Funds Committee	BES	1, 2, 3	The local ESIF Committee is responsible for the strategic oversight of local investments of both the Structural (ERDF and ESF) and EAFRD Growth Programme Funds and their operational delivery in line with the Operational Programme and the strategic alignment to the LEPs Strategic Economic Plan and ESIF Implementation Plan.	March 2015	Outlined above under York, North Yorkshire & East Riding Local Enterprise Partnership. Total Programme £84.56m - Contracted £32.5m, Calls In Process £33.45m, Unallocated £18.76m.	Outlined above under York, North Yorkshire & East Riding Local Enterprise Partnership. Post Brexit the priority is ensuring that the full allocation is contracted by the time the article 50 expires (29 March 2019). The priority is also ensuring delivery of contracted projects remain on track to deliver greatest impact in the region.	No	Membership is representative of various sectors including: LEP, LAs, HE/FE, Key Sectors, Vol/Com, LEADER/Local Groups, Equalities & Diversity, Managing Authorities.		No budget for partnership management	DCLG	Officer time only	No routine report to NYCC elected member body, although any issues requiring decisions or reports will be fed in through normal processes.	Cllr Chris Metcalfe	No	James Farrar	Michael Leah	L	L	L	L	L	L	n/a

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North Yorkshire Local Transport Body	BES	2, 3	To prioritise and oversee delivery of a programme of major transport schemes and to advise the Local Enterprise Partnership on transport priorities.	Assurance framework signed off by DIT.	LTB effectively on hold pending potential new devolution arrangements.	LTB effectively on hold pending potential new devolution arrangements.	No	Member body which has 2 NYCC, 2 District Council & 1 LEP voting representatives. Assurance framework signed off by DIT.		£9.6m capital allocation between 2015/16 & 2018/19.	NYCC	Officer time only (capital allocation is direct grant from Department of Transport).	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Cllr Don Mackenzie and Cllr Chris Metcalfe - members.	No	David Bowe / Andrew Bainbridge	Michael Leah	L	M	H	L	M	M	April 2017. Audit in May 2014 concluded high assurance. No concerns noted. Further review/consideration will be given after devolution decisions and direction of the partnership is known.
CYPS																								
North Yorkshire Children's Trust Board	CYPS	1, 2, 3	The North Yorkshire Children's Trust has been set up under the requirements of the Children Act 2004 and represents all the agencies working with children and young people across the county. The Children's Trust provides strategic and operational direction to improve outcomes for all children, young people and families within North Yorkshire.	Self assessment exercise and amended operating model in 2016.	Improving or stable performance in the majority of indicators in Young and Yorkshire and alignment with other partnership strategies. Reducing Health Inequalities summit April 2016. Consultation draft for Young and Yorkshire 2 launched in March 2017. Young in North Yorkshire project funded by Economic & Social Research Council working with new partner organisations to put research into practice.	Complete development of Young & Yorkshire 2, gain approval from partners, launch and implement to ensure partnership delivery and improvement against identified outcomes and priorities. Strengthen functioning of Children's Strategy and Safeguarding Groups as local delivery agents of Young & Yorkshire 2. Undertake review of Board to ensure it is well placed to deliver against the wider place-shaping ambition of Young & Yorkshire 2.	No	Senior reps (mostly officers) of key local partners. Written governance document. Sub-groups changed to 'task and finish groups' operating under Children's Trust Governance. Children's Safeguarding and Strategy Groups incorporated into Children's Trust Board arrangements.	cyps.northyorks.gov.uk/index.asp?articleid=16826	Circa £3k (excluding officer time) funded by NYCC. Influences all CYPS and partner spend on children's services.	NYCC	Board has leadership and coordinating role for children and young people spending by partners, over £600m a year.	Executive as required. County Council sign off required for Children and Young People's Plan. Progress reports to Young People Overview and Scrutiny Committee bi-annually.	Lead Member (Children's Services) Cllr Janet Sanderson - member.	No	Pete Dwyer	Anton Hodge	L	M	H	H	M	M	April 2017. Clear partnership agreement remains in place. No reported concerns. No concerns noted.
Local Children's Safeguarding Board	CYPS	1, 2	Section 14 of the Children Act 2004 sets out the objectives of LSCBs - to coordinate what is done by each person or body represented on the Board for the purposes of safeguarding and promoting the welfare of children in the area; and to ensure the effectiveness of what is done by each such person or body for those purposes.	Ofsted inspection May 2014. The NYSCB action has been actioned. The NYSCB Business Plan is in place.	Implementation of new LSCB structure and working practices. Continual development of practice guidance and one minute guides. Revision of vulnerability checklist threshold document. Survey of safeguarding workforce. Commissioning of new /revised learning packages. MAST briefings. Significant audit activity - practitioner, case file, schools and section 11 audits.	Continued delivery through new streamlined planning structure and new business plan for 2016-2020. Specific key strategic priorities: Coordinate the work of agencies across multiple sectors for the purposes of safeguarding and promoting the welfare of children in the area. Ensure the effectiveness of the work across agencies in multiple sectors for safeguarding and promoting the welfare of children.	No	Lead Member Children's Services, Senior Managers from CYPS and Partners. All the health trusts are now full members. 'Working Together 2015' gives a statutory membership.	www.safeguardingchildren.co.uk	£290k. Contributions from key partners - NYCC, Health, Police, Probation, CAF/CAS, CDOP funding.	NYCC	£116k	Reports to Executive and Young People Overview and Scrutiny Committee.	Lead Member (Children's Services) Cllr Janet Sanderson - member.	No	Heather Pearson	Qingzi Bu	L	M	H	H	H	M	April 2017. Robust governance documents. Constitution up to date (September 2016) and clear governance set out therein. No strong concerns.
North Yorkshire Education Partnership	CYPS	1, 2, 3	The schools forum was established to provide schools with greater involvement in the distribution of funding within their local authority and to act as a consultative and advisory body in relation to school funding. Since the Forum became the Education Partnership it also holds the four Improvement Partnerships to account for performance and impact of allocation of funds.	Reviewed on an ongoing basis upon receipt of relevant DfE guidance. Date of last review - March 2013.	Partnership set up with new membership and terms of reference. Three meetings held, introducing new format of discussions including school organisation and school improvement, as well as traditional finance role. Also held a workshop to look at relationship with Health service colleagues ("Future In Mind"). Four Improvement Partnerships now report to the NYEP.	Offer advice and guidance on national funding formula consultation. Support the priorities of the Improvement Partnerships to improve performance of all schools and to build capacity. Focus on the White Paper and the move to school-led improvement.	No	Comprises reps of headteachers & governors from secondary, primary & nursery schools (including academies and PRS), staff associations (UNISON & teacher unions), early years & childcare providers, Church of England & Roman Catholic dioceses, chairs of the Improvement Partnerships. Written constitution.	cyps.northyorks.gov.uk/index.asp?articleid=17693	£100k	NYCC	£100k (DSG)	Reports to Executive Members and Young People Overview and Scrutiny Committee.	Lead Member (Children's Services) Cllr Janet Sanderson - member (non-voting); Cllr Arthur Barker (Schools) - member (non-voting).	No	Marion Sadler (Clerk)	Anton Hodge	L	H	M	M	L	M	April 2017. No concerns noted. Effective constitution and clear guidance over its remit. Regular meetings being held and outcomes reported.
North Yorkshire Youth Justice Service (Management Board)	CYPS	1,2,3	To provide strategic direction and resourcing to enable the Youth Justice Service to meet its principal aim of preventing offending by children & young people. Section 38 of the Crime & Disorder Act 1998 places a duty on the Local Authority, acting in cooperation with other statutory partners, to ensure the availability of youth justice services for their area.	Currently out to consultation for a service review as part of the 2020 programme. The proposal is for greater integration within the Prevention Service.	Strong progress against the majority of performance indicators contained within the annual Youth Justice Plan including a reduction in the number of first time entrants into the criminal justice system, excellent rates of victim participation and satisfaction and greater use of restorative practice.	Uncertainty regarding ongoing funding, therefore limited opportunity for long term planning. Uncertainty as to whether the recommendations contained with the national review of the Youth Justice System will be implemented. Proposed integration within the Prevention Service. Focus on reducing first time entrants into the criminal justice system and reducing the frequency off re-offending.	No	Lead Member Children's Services, Senior Managers from CYPS and Partners.	www.ny-ys.org.uk	£2.4 million (including value of seconded staff). Expenditure is funded by statutory funding partners(NYCC, Police, Probation & Health) together with grant funding from the Youth Justice Board.	NYCC	£1.1 million.	Periodic reports to Executive Members and Young People Overview & Scrutiny Committees. Annually to Full Council.	Lead Member, Children's Services (Janet Sanderson) is a Management Board Member.	No	Pete Dwyer (Chair of the Management Board).	Stuart Masterman	L	M	M	H	M	M	April 2017. Will be reviewed in 2017/18 after service review has been completed and future funding decisions have been taken and reported.

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Scarborough, Whitby, Filey Opportunity Area	CYPS	2,3	To oversee, direct and advise investment in the North Yorkshire Coast to improve social mobility. Funding of £6M over 3 years will be provided by the Dept for Education.	Governance structure being established.	N/A - partnership still at formative stage.	Establish governance structure. Identify areas for investment and further work.	No	Chair will be Sir Martin Narey. NYCC will be represented on the Board (at AD level), other members are to be decided.		c.£2M to be provided by DfE.	TBC	This work is aligned with the existing NYCC commitment to the Scarborough Pledge (c.£0.75m).	TBC	None	No	Richard Benstead	TBC	L L L L L	L	n/a
HAS																				
Transforming Care	HAS	1	To prevent admissions into LD specific in-patient beds. Facilitate timely discharge and community resettlement for people with complex LD and/or autism with behaviours that challenge including those with a mental health condition.	N/A	Building the Right Support Community Model identified. Clear information relating to people impacted in North Yorkshire and York. Key workstream areas identified to progress.	Continuing to develop the work streams of: workforce, working with providers, community models and pathways for young people in transitions. Discharge of people who have been in inpatient beds for 5 years plus and ensuring effective preventative plans in place to avoid unnecessary admissions. Ensuring that timely and appropriate care and treatment planning is in place.	No	Partnership Commissioning Unit on behalf of four CCGs, Tees Esk Wear Valley, NYCC, City of York Council, NHS England specialist commissioners. Agreed Terms of Reference.		£200,000 support from NHS England to develop preventative services allocated by PCU to providers.	PCU on behalf of CCGs	There will be a financial implications regarding individuals care packages.	Elected members on Health and Well Being Board.	None	Impending dissolution of PCU.	Kathy Clark / Helen Thirkell	n/a	M M M M M	M	May 2017. Transformation plan published Oct 2016 including governance review allowing for transparency and monitoring of progress. No governance concerns. PCU to be dissolved, so further review in 2017/18.
Care Alliance Workforce Development	HAS	2	Support and Develop a skilled Adult Social Care workforce in all sectors in North Yorkshire and City of York	N/A	Funding secured to run a mentoring scheme across the wider sector. Two key events held across the county for Registered Managers in all sectors looking at the key areas of recruitment, retention, qualifications, apprenticeships, leadership, management. Secured £100k workforce development monies for distribution to the wider sector for qualifications.	Reviewing Business Plan for 2017/18 to 2019/20. Planning on more events across the County on key topics including leadership and management. Look at Care Ambassador scheme and relaunch. Applied for £130,000 workface development monies.	No	NYCC, City of York Council, Skills for Care, ICG, private, voluntary and independent sector providers, Health Education England, Jobcentre Plus. Agreed terms of reference.	www.cawd.org.uk	No regular income. Fundraising undertaken.	Shared arrangement - rotating Chair	None	No routine report to NYCC elected member body, any issues feed in to County Council processes in the usual way.	Objectives of the partnership are reliant on external fundraising or goodwill of partner organisations.	Julia Spencer	n/a	L L L L L	L	n/a	
Health Protection Assurance Group	HAS	2	Oversees the health protection plans and arrangements and provides assurance to NYCC and the Health and Well being Board. The Group is North Yorkshire vehicle to oversees a statutory function, statute does not require a group.	January 2017. City of York Council will be joining the group.	Significant mapping exercise for screening and immunisation programmes. An assurance framework is in place and evidence base in order to qualify levels of assurance.	Key risk as a number of Chief EHOs are retiring and restructures in District and Borough Councils. Issue regarding training of nurses carrying out cervical screening and key risk of 25% of nurses retiring. Challenge of operationalising outbreak plans across the region.	No	Director of Public Health NYCC (Chair), Director of Public Health City of York Council, Public Health Consultants, Public Health England, Chief Environmental Health Officer rep, CCGs rep. NYCC Emergency Planning, NHS England Health Emergency Planning, Director for infection control and prevention from NHS provider trusts.		Existing partner agency resources - joint commissioning of community infection control team with HaRD as Lead Commissioner	NYCC	None	Cllr David Chance as Executive member for Public Health.	Capacity within each individual organisations to respond and challenge of multi-agency operationalising of outbreak plans.	Lincoln Sargeant	n/a	L L L M M	L	n/a	
Involvement forums (NY Learning Disabilities Partnership Board, NY Disability Forum, NY Carers Forum, Mental health involvement forums)	HAS	2, 4	These are important partnerships, in view of the role of visible public engagement on services and stronger user voice/influence	Boards regularly review the work they undertake; board development is on-going.	Involved in a wide range of consultation, engagement and co-design activities. Volunteer led local projects on disability access eg Selby street mapping project. Learning Disability Self Advocates development of housing options booklet and in the development of the learning disability strategy - Live Well, Live Longer.	Continue to actively contribute to NYCC and other partners service developments, strategies and consultations. Improve involvement methods to include more people. Support move towards user-led groups, particularly Disability Forums. Review MH involvement. Complete review of Carers Forum.	No	Self Advocates, Community members, service users and carers, NYCC officers, other statutory agency reps. Written governance documents.	www.nypartnerships.org.uk/index.aspx?articleid=16858	Approx £170,000 from HAS budget.	NYCC	£170,000	Cllr Clare Wood as HAS Executive Member.	No	Mike Webster	n/a	L L M L M	L	n/a	

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Supporting People Partnership	HAS	3	Overseeing the commissioning of housing support services for vulnerable groups.	2010. Outcome was to continue with the current commissioning arrangements.	Review and re-commissioning of Young Peoples Pathway and Transfer to CYPS. Homeless prevention services and offender services.	Work with partners on Commissioning Body to minimise service reductions as a result of requirements of HAS2020 savings programme.	No	NYCC, District and Borough Councils, Probation Providers Representatives.		c £6m- NYCC.	NYCC	c £6m	Reports to Cllr Claire Wood as Executive Member	None	No	Avril Hunter	Anton Hodge	L	L	H	M	M	M	May 2017. No reported concerns. Agreements in place for commissioning of services. Will further review in 2017/18.
North Yorkshire Drug and Alcohol Partnership Group	HAS	2	Be an advisory and reference group on substance misuse. Inform the development of the alcohol strategy. Inform the development of drugs strategy. Gather intelligence to inform strategy development and implementation, and delivery of services. Strategically address transition from young people to adult substance misuse services.	Review carried out Dec 2016. Review of membership. Terms of Reference.	Monitoring the implementation of the alcohol strategy. Received very positive evaluation for New Horizons. Successful CQC inspection of Spectrum. DISC (provider of New Horizons) overall positive CQC inspection. Implemented Family Drug and Alcohol Court.	Reviewing provider list for Needle Exchange (GP's) and Identification and Brief Advice, GP's and pharmacists. Reviewed process of monitoring of drug related deaths.	No	Chair: NY Director of Public Health NYCC Members, Police, Prisons, DISC, New Horizons, Partnership, Compass Reach commissioning Unit, Community Pharmacy, Yorkshire Ambulance Service, District councils, National Probation Service, Office of Police and Crime Commissioner, Sub group of Health and Well Being Board.	www.nypartnerships.org.uk/smpb	No funding of it's own. Provides strategic direction for drug and alcohol commissioning priorities.	NYCC	c£5m Public Health	Reporting is via delegated authority from the Health and Well Being Board.	None	No	Lincoln Sergeant	Anton Hodge	L	M	H	M	M	M	April 2017. Terms of reference agreed and in place for the Board. The terms are concise, but adequate for a Board which has no independent funding.
Safeguarding Adults Board	HAS	1	To provide strategic leadership for Adult Safeguarding arrangements and to challenge and quality assure partner agencies safeguarding practice.	SAB and sub group governance and structure reviewed and agreed in September 2016.	Held first Adults, Children's and Community Safety Partnership Safeguarding Week across both North Yorkshire and York. Improved performance data. Review of outcomes in Strategic Plan. Strengthened contribution of GPs in safeguarding adults through identification and nomination of lead GPs.	Development of Learning and Improvement Framework and practical tools to implement culture of continuous learning across the partnership. Increase involvement of local groups in delivering Board outcomes at a local level. Increased awareness of the wider community through Safeguarding Week on cross Board and North Yorkshire and York footprint.	No	Strategic Board NYCC, Police, CCGs (Statutory Partners of the Board), District Councils, ICG, Health Trusts, Healthwatch and , NHS England, Director of Public Health, Four Sub Groups involving statutory partners plus District Councils, Probation, ICG, NYFF, Fire and Rescue, Health Trusts NHS England, LCSB. Agreed governance arrangements as part of 2016 review.	www.nypartnerships.org.uk/index.aspx?articleid=17008	Three statutory partners - NYCC, Health and Police contribute £20k each towards the cost of running the SAB.	NYCC	£20,000.00	Annual Reports to Care and Independence OSC and Health and Well being Board	Cllr Clare Wood - in attendance.	Organisational priorities and financial constraints impact on partners abilities to support / implement the SAB strategic outcomes / work programme.	Mike Webster	Anton Hodge	L	H	L	H	H	M	April 2017. Appropriate governance arrangements in place. Structure was revised in July 2015. Clear structure is in place with adequate input and protection for NYCC. No concerns.
Health and Well Being Board, Delivery Board, and Commissioners Forum.	HAS	2, 3	To oversee the development and implementation of the priorities agreed and set out within the Health and Well being Strategy. To improve the health and care outcomes for the people and communities of North Yorkshire.	Governance review completed and agreed Nov 2014. The North Yorkshire Delivery Board and the Commissioner forum continue to assist the delivery of HWB priorities.	Further Integration of health and social care. Continued implementation of Joint HWB Strategy. Performance dashboard for the JHWB, including the Better Care Fund established. Mental Health Strategy implementation plan. LD Strategy. Carers and Dementia Green Papers approved. Agreed the Better Care Fund. Healthy Weight, Active Lives Annual Report.	Submission of BCF plan 2017/19. Oversight of STP plans. Development of joint commissioning arrangements. Integrated delivery at locality levels. Oversight of implementation plans for Learning Disabilities, Carers, Dementia. Implementation of Healthy Weight, Active Lives strategy. Integration between health, care and blue light services. Revised pharmaceutical needs assessment. Overseeing implementation of Joint Health and Wellbeing Strategy.	No	NYCC, Clinical Commissioning Groups, representative from district councils, NHS providers, Voluntary and Community Sector. NHS England. NY Healthwatch.	www.nypartnerships.org.uk/index.aspx?articleid=16861	No funding of its own but it has oversight of the BCF Pooled Budget and strategic direction for investment against HWB priorities.	Accountability rests with individual organisations for delivery of HWB plans.	Officer time only	Health and Well Being Board Elected Members. The Board meets 6 times per year, with a balance of Public Meetings development Sessions.	Cllr Clare Wood - Chairman, Cllr Janet Sanderson and Cllr David Chance - members.	The complexity of accountability resting with individual member organisations and the fact that there can be competing interests.	Louise Wallace	Anton Hodge	L	M	H	M	H	M	May 2017. Clear governance arrangements in place. Regular board meetings held and statutory functions are being properly fulfilled. Joint strategy updated and published. No concerns.